

DEFENCE RESOURCES MANAGEMENT



UPNM

National Defence University of Malaysia
Kewajipan • Maruah • Integriti

Synopsis

This course develops an understanding and appreciation of the concepts, techniques and analytical decision making tools available to make decisions in managing scarce resources. It shall encourage participants to solve problems using management theory, economic and quantitative reasoning.

Learning Outcomes

At the end of the course, participants shall have an enhanced understanding on the efficient and effective allocation and use of resources in modern defence and security organisations.

Delivery Mode

Lectures/Case Study/Presentation that shall be conducted for a continuous period of 10 working days. The entire programme shall contain the following:

- 21 lectures.
- 10 case study/exercises.
- 5 problems.
- 3 group discussion sessions.
- TEMPO Planning Game.

Duration

4 days

Target Participant

Government officers of Lt Col and Maj rank, Grade 41 to 48

Topics Covered

- Resources Available for Defence
- Economic environment for defence
- Defence Planning
- Scarcity and competition for resources
- Building a defence budget
- Analytical decision making
- Comparing alternatives
- Decision Making at the Margin
- Evaluate risks and uncertainty
- Cost Concepts and Analysis
- Cost-effectiveness

Facilitators



Lt Col Assoc. Prof. Dr. S. Ananthan (Retired) received a Diploma in Management Science from the National Institute of Public Administration (INTAN) in 1999 and later obtained his MSc. in Management Science via a twinning programme between INTAN and Universiti Utara Malaysia (UUM) in 2000. He is also a 1992 graduate of the Malaysian Armed Forces Staff College (Haigate). He joined the Malaysian Army in 1980 and was commissioned into the 21st Special Service Group. He served in numerous field appointments and was an instructor at the Army Combat Training Centre (PULADA). He also served as a logistics and technical staff officer in MINDEF and HQ 21 SSG and contributed significantly towards the development of SF doctrine. In 1997, he served with the UN Mission in Western Sahara (MINURSO) as G3-Plans at the Force HQ. Currently, he is a Senior Lecturer at UPNM's Faculty of Defence and Management, teaching defence management, peacekeeping operations and leadership. He attended the Defence Resources Management course at DRMI, Monterey, California in April 2009 and completed his PhD. in Leadership Development in 2018.



Col Assoc. Prof. Dr. Mohd Nor bin Yahya (Retired) is a senior lecturer at National Defence University Malaysia (NDUM). He graduated from Royal Military College and was commissioned into General Service Corps (Pay) on 26 Jul 1984. He earned his Diploma In Accountancy (DIA) from *Universiti Teknologi MARA (UiTM)* in 1995, Diploma in Strategic and Defence Studies from University Malaya (UM) and graduated from Malaysian Armed Forces Staff College in 2000. He obtained his Masters degree of Science in Accounting (MsACC) from International Islamic University (IIUM) in 2005. His past work experiences includes serving as an Admin, Training, Policy and Accounts staff officer at the Pay Directorate, Malaysian Armed Forces HQ. He is a qualified International Accountant registered as an Associate Member with the Association of International Accountants (UK) since 1999. His area of interest includes financial management, management accounting, engineering economy and performance management. His research on MINDEF budgeting has been published in International Journal of Public Sector Management and was also accepted in a forum session in the 10th World Accounting Educators Congress, Istanbul, Turkey (2006).



NDUM Institute of Executive Education (NIEEd)
11th Floor, Bestari Building
National Defence University of Malaysia
Kem Perdana Sg. Besi
57000 Kuala Lumpur
Email: pengarah.nieed@upnm.edu.my
Tel: 03-90513400 ext: 7621070 / 7621091 / 3549
www.upnm.edu.my